THE TEAM

LEADERSHIP
- Elizabeth Turnbull Henry, President

POLICY
- Nancy Goodman, Vice President for Policy
- Casey Bowers, Assistant Vice President for Government Relations
- Susannah Hatch, Clean Energy Coalition Director

POSITIONING
- Miriam Posner Harris, Vice President of Strategic Partnerships
- Liam Garvey, Development Manager
- Ellen Tomlinson, Communications Manager
- Liesel Davis, Events & Operations Coordinator

POLITICS
- Clare Kelly, Action Fund Executive Director
- Katie Burnett, Campaigns & Fellowship Manager
- Micaela Clark, Campaign & Advocacy Fellow
- Amanda Dwyer, Campaign & Advocacy Fellow
- Griffin Girard, Campaign & Advocacy Fellow
- Casey Greenleaf, Campaign & Advocacy Fellow
- Maliha Khan, Campaign & Advocacy Fellow
- Ahmad Perez, Campaign & Advocacy Fellow

FINANCE & ACCOUNTING
- Randi Soltsyak, Accounting & Finance Manager

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Dear Friends,

FY20 was marked by organizational growth, policy progress, and electoral wins. It was a year where we understood the depth and power of ELM’s network in new ways. For although COVID-19 upended norms for policy advocacy and electoral action, we made remarkable headway on our priorities. I’d like to share some reflections from the year:

Environmentalism must be actively anti-racist. The ELM team has committed to be anti-racist and combat white supremacy. We are working to ensure that our board, staff, and programming is inclusive and represents the racial diversity of the Commonwealth. In our policy work, we are using our organizational power to address racial inequities. We commit to ongoing education about the long history of structural racism and how it intersects with environmental policy.

Environmental health = human health. Connecting to human health was always an element of our advocacy, but this year it became a core tenet. For example, our transportation pollution advocacy assumed a new urgency when the Harvard T.H. Chan School reported how increases in air pollution exposure led to increased likelihood of COVID-19 mortality. Our long-time ‘Green Budget’ advocacy for state environmental agencies also took on a new dimension as residents dealt with the impacts of the pandemic by finding solace and recreation in the State Parks and open spaces we’ve worked so hard to protect.

Virtual events expand our reach, accessibility, and impact. Before COVID-19, we hosted most advocacy events within range of the State House. Since March, all events are virtual, engaging people across the Commonwealth. Thousands of new faces have appeared from all corners of the state, joining us to push for Massachusetts to lead the nation.

Climate change is motivating people to run for office -- and to vote for environmental champions. Climate change is more important to voters and candidates than ever. A record number of candidates sought ELM Action Fund’s endorsement, as well as our advice when shaping their priorities. Candidates found that running on ambitious climate and environmental platforms made them more likely to win. Voters are demanding strong climate leadership.

We are grateful for the network that has kept us strong and effective during these difficult times. In the year ahead, we are advocating for policies that support a net-zero future and build a green and equitable economic recovery that works for all.

Thank you for your commitment to ELM,

Elizabeth Turnbull Henry
President
ELM has a long and storied history, but I believe that right now the mission is more important than ever: we have a short window of opportunity to reshape how we live and work to halt the progress of climate change before it’s too late.

Further, we have a series of choices to make about how we rebuild our economy after the impact of COVID, and we have the opportunity to do so in a more just and equitable way.

I have been a long-time supporter of ELM because I believe in the organization’s theory of change, an inclusive and pragmatic approach that has proven that the most effective way to change public policy is to have multiple stakeholders come to the table together to craft a way forward.

- Gordon Burnes, Incoming ELM Board Chair
TRANSPORTATION & CLIMATE INITIATIVE
To modernize and decarbonize the MA transportation system

BUDGET INCREASES FOR OUR STATE’S ENVIRONMENTAL AGENCIES
To ensure our agencies have the resources they need

NET-ZERO BY 2050 WITH A TRANSITION ROADMAP
To fight to reduce our greenhouse gas emissions and protect vulnerable communities

ENVIRONMENTAL JUSTICE
To be defined in statute and enhance project reviews and public participation in environmental justice communities

OFFSHORE WIND IN NEW ENGLAND
To power 1/3 of New England with this clean, local, and resilient energy source

...AND MORE.

ADVOCATED FOR

12 IN-PERSON EVENTS to convene, educate, and activate our partners and lawmakers

10 WEDNESDAY WEBINARS educating and engaging our supporters

5 FORUMS AND TOWN HALLS allowing constituents and voters to engage with their candidates and elected officials

2,064 MESSAGES TO STATE LEGISLATORS about the importance of our priority issues

24 CORPORATE COUNCIL MEMBERS and welcomed 2 new members!

17 ENVIRONMENTAL CHAMPIONS that were successfully elected to office

10+ COALITIONS ON OUR PRIORITY ISSUES
Including MA Smart Growth Alliance, Transportation for Massachusetts, Green Budget Coalition, and EJTable

OUR IMPACT AT A GLANCE
COVID-19 presented new challenges for the state budget, but it also highlighted the importance of accessible and safe outdoor public spaces. We began the Fiscal Year 2020 budget process advocating for increases to four key line-items. However, with the challenges to the state budgeting process introduced by our current public health and economic crises, we are advocating to keep the environmental budget close to level funding, as proposed by Governor Baker in his budget (H2).

STATE PARKS & RECREATION

$+2.75M

Increase the Department of Conservation and Recreation’s (DCR) State Parks and Recreation line item (2810-0100) by $2.75M to $50M (from $47.25M in FY20). We are now advocating for $47.64M as proposed in H2.

The entire state is served by a 15-person park operations support crew. This leaves many facilities and lands unstaffed or infrequently monitored, impacting public safety and enforcement of environmental laws. As impacts of climate change worsen, DCR properties need to be prepared for flooding, new pests, and other climate risks.

DIVISION OF ECOLOGICAL RESTORATION

$+500K

Increase Division of Ecological Restoration’s (DER) line item (2300-0101) by $500K to $2.6M (from $2.1M in FY20 including a $100K earmark). We are now advocating for $2M as proposed in H2.

Requests for DER’s technical, project management, and funding assistance far exceed current resources. Dams, culverts, and small bridges across the state are deteriorating and vulnerable to threats from storms and flooding. This impacts environmental health, public safety, municipal budgets, and community resilience to climate change. DER leverages $5 in external funding for every $1 of state capital investment. State investment through DER creates or sustains high-paying jobs in construction and engineering sectors.

DEPARTMENT OF ENVIRONMENTAL PROTECTION

$+7.92M

Increase the Department of Environmental Protection’s (DEP) Administration line item (2200-0100) by $7.92M to $40M (from $32.08M in FY20). We are now advocating for $33.65M as proposed in H2.

Of the additional money proposed, $1,000,000 would be dedicated to ensuring the state can respond to per- and polyfluoroalkyl substances (PFAS) in water. Deep budget cuts have limited DEP’s ability to issue sanctions in a timely fashion, provide technical assistance, and enforce state law. Further cuts would dramatically hinder enforcement.

NATURAL HERITAGE & ENDANGERED SPECIES PROGRAM

$+846K

Increase Natural Heritage and Endangered Species Program’s (NHESP) line item (2310-0300) by $846K to $1M ($154K in FY20). We are now advocating for $154K as proposed in H2.

NHESP’s line item was completely zeroed out during the 2008 recession. A similar fate would prevent the program from carrying out its mission to monitor endangered species and their science, mapping, management, and restoration efforts.

OUR POLICY PRIORITIES

Over the course of the year, our members sent over 2,000 messages to their legislators encouraging them to support our priority issues.
NET-ZERO BY 2050

Introduced by Rep. Joan Meschino, the 2050 Roadmap Bill was a key legislative priority for FY20. This legislation successfully passed the House and is now being considered along with a Senate climate bill in conference committee. If signed into law by Governor Baker, it will be an important step in the fight to reduce our greenhouse gas emissions and protect vulnerable communities. It would codify our net-zero by 2050 target into law and require legally binding emissions limits to at least a 50% reduction by 2030 and 75% by 2040 over 1990 levels. Further, it would require a back-cast analysis, setting a plan in place to meet our goals. While this update is a step in the right direction, Massachusetts must take bold action now before it’s too late to avoid the worst impacts of climate change.

As the formal 2019-2020 legislative session came to a close, the bill was strengthened through the amendment process. A record number of ELM supporters contacted their State Representatives to urge them to support this bill and key amendments, including environmental justice protections. Fifteen businesses, including several ELM Corporate Council members, signed a letter in support of the bill. We are proud of the ways the ELM community showed up for this fight and we look forward to the day this bill is signed into law.

NEW ENGLAND FOR OFFSHORE WIND

Over the next decade, between one sixth and one third of New England’s nuclear, coal, and oil-fired power plants that supply our regional electric grid could retire. As a region, we are at an inflection point. New England has the opportunity to push dirty plants offline and fill this supply gap with clean, efficient offshore wind.

New England has the offshore wind trifecta—dense population centers with high energy demand near the coast, abundant wind resources offshore, and shallow waters that are perfect for installing turbines. Investing in new, local, renewable offshore wind is the single greatest lever that New England can pull to reduce greenhouse gas emissions and grow the economy simultaneously. Offshore wind will be a critical component of our green and just recovery from our current economic and public health crises. Growing the industry in New England will save money for ratepayers and create thousands of family-sustaining jobs. ELM co-hosted a Business Forum on Offshore Wind with over 200 attendees at State Street, at which panels discussed the benefits of this industry to the Commonwealth’s economy, individual businesses, and environment.

EVENTS

September 2019: 2050 Roadmap Bill Business Sign-On Letter

March 6: Offshore Wind End Users Forum

July: Offshore Wind Business Sign-On Letter

Signatories: 29

Attendees: Over 100

This year, we launched New England for Offshore Wind, a regional coalition of environmental, labor, justice, academic, and business groups advocating for increased offshore wind resources in the six state New England region. This group of over 50 organizations is coordinating advocacy efforts, communicating with Governors, submitting comments to federal agencies, and pushing for regional collaboration on offshore wind to build a sustainable, locally clean energy economy and transition New England’s regional grid to renewable energy.
To reach our greenhouse gas emissions-reduction requirements, we must address the transportation sector. Transportation is the single largest source of emissions in the Commonwealth, accounting for over 40% of our GHGs. ELM is working to advance the multi-state Transportation and Climate Initiative (TCI), which would cap carbon emissions on a regional scale and generate revenue to be reinvested in clean transportation solutions that reduce pollution and expand mobility choices for all.

ELM participates in the regional coalition “Our Transportation Future” (OTF), pushing the states to develop an ambitious, effective, and equitable program. Further, we are active in the Massachusetts TCI Table, helping to craft the policy and advocacy strategy in MA. Eleven states have worked diligently on the program design, developing a range of emissions scenarios. Recently, this was amended to include potential impacts of COVID-19 and to ensure that the program and its complementary policies address equity considerations, including ensuring overburdened and underserved communities benefit from TCI investments.

We anticipate a final Memorandum of Understanding (MOU) will be released in late fall 2020. Once the MOU is final, states will then decide if they will formally join the program.

ELM is a member of the EJ coalition, led by Green Roots and Neighbor to Neighbor. ELM helped drive the legislative advocacy strategy component of the coalition, undertaking a texting campaign to members in key districts, coordinating support from 10 businesses and 36 local elected leaders, helping promote a legislative briefing, and successfully working with key legislators to have the bill attached to the Roadmap 2050 bill that was moving in the House.

EVM is a member of the EJ coalition, led by Green Roots and Neighbor to Neighbor. ELM helped drive the legislative advocacy strategy component of the coalition, undertaking a texting campaign to members in key districts, coordinating support from 10 businesses and 36 local elected leaders, helping promote a legislative briefing, and successfully working with key legislators to have the bill attached to the Roadmap 2050 bill that was moving in the House.

ENVIRONMENTAL JUSTICE

Harmful, polluting facilities are most often sited in low-income communities and communities of color, directly impacting the health of nearby residents. Working with partners to establish protections for EJ communities was more urgent than ever as COVID-19 took a disproportionate human toll in these neighborhoods. We urged the legislature to act. We supported bills that would define an environmental justice population in statute, require enhanced review of proposed projects in EJ communities, and ensure affected populations have access to information and input into decision making on local projects. ELM supported attaching the EJ language to the 2050 Roadmap bill, which passed and is now being conferenced with the Senate climate bill. We are hopeful that the EJ language will be included in the final climate bill.

EVENTS

- December 11: Senior Executive TCI Forum
- July: Environmental Justice Sign-On Letters
- July 24: Environmental Justice Legislative Briefing
- February 4: Get Educated 2020: Climate
- Host: Bank of America Speaking Program: Governor Charlie Baker, Secretary Stephanie Pollack, Secretary Katie Theoharides
- Host: WBUR CitySpace Moderator: Bruce Gellerman
- Business Signatories: 10 Municipal Signatories: 36
- Host: Environmental Justice Table led by Green Roots and Neighbor to Neighbor
In 2019, the ELM Action Fund endorsed 22 environmental champions for municipal offices in cities and towns across the Commonwealth. We helped elect 14 strong candidates, setting the stage for policy progress at the local level. This work both improves leadership in these municipalities and builds a pipeline of experienced climate candidates for higher office who share our vision for a bright, equitable future for Massachusetts. Of our 22 endorsed candidates, 11 were women and 11 were people of color.

In the first half of 2020, we also helped to elect three new environmental allies to the state legislature in special elections: Kate Lipper-Garabedian, Dan Sena, and Susan Moran.

**OUR 2019 WINNING CANDIDATES**

- **77%** success rate among endorsed candidates
- **18** different municipalities
- **9** candidates of color
- **9** women candidates

November’s elections could mark a turning point in climate action at the local, state and federal levels. ELM supported a bill that allows all eligible voters in Massachusetts the option to safely cast their vote by mail. Democracy works best when everyone participates. Learn how to vote by mail at [http://bit.ly/voteMA2020](http://bit.ly/voteMA2020).
YOUR MUNICIPAL LIGHT PLANT BOARD

In 41 communities across Massachusetts, a locally elected governance board is responsible for deciding the source of that community’s energy and implementing energy efficiency programs. These Municipal Light Plant boards (MLPs) consist of just 3-5 members; one strong voice can shift the board and impact decisions about what types of energy will power an entire community.

Put together, communities with MLPs make up 14% of the state’s energy mix. They are not bound to achieve the state’s Global Warming Solutions Act commitments of 80% GHG reduction by 2050, and they are exempt from the Renewable Portfolio Standard (RPS) that governs other utilities. State law allows MLPs more freedom to determine their energy mix, and push for more aggressive clean energy standards.

These boards are elected in local elections with relatively low voter turnout. This spring, ELM Action Fund led a coalition of organizations and activists to support MLP Board candidates and run educational campaigns in communities. The Action Fund informed voters about their MLP and the importance of their vote in our energy future. We sent 7,538 pieces of mail and over 5,000 text messages and phone calls to voters in 4 key communities. This effort will expand to include more MLP communities in FY21.
To protect our colleagues and slow the spread of COVID-19, the ELM staff has been working safely from home since March. In April, we launched a Wednesday Webinar series, timely lunchtime discussions with experts on climate justice, health, activism, environmental journalism, and other issues that intersect with environmental policy and fighting the climate crisis. Through these webinars we built relationships, reached new supporters, and engaged over 1,500 registrants.

**Sessions:**
- Session 1: Health + Climate with Dr. Ari Bernstein of Harvard C-CHANGE
- Session 2: Climate Justice with Reverend Mariama White-Hammond of the Green Justice Coalition
- Session 3: The Post-Virus Economic Recovery Should be a Green One with US Senator Ed Markey
- Session 4: Covering Climate with David Abel of the Boston Globe
- Session 5: Youth Climate Activism with Seven Flores of the Sunrise Movement
- Session 6: Challenging Environmental Rollbacks with MA Attorney General Maura Healey
- Session 7: The Future of Transportation Post-COVID with Monica Tibbits-Nutt of 128 Business Council
- Session 8: Perspectives on Climate Policy: Federal, State, & Local with Congressman Jim McGovern, State Representative Tom Golden, and Quincy City Council President Nina Liang
- Session 9: Corporate Sustainability & Public Policy with Alyssa Caddle of Bemis, Monica Nakielski of Blue Cross Blue Shield MA, and Johanna Jobin of Biogen
- Session 10: A New Era for State Climate Action with MA Secretary of Energy and Environmental Affairs Kathleen Theoharides
This year, ELM educated and activated its Corporate Council members on a wide range of policies with significant implications for the environment and the economy of Massachusetts. The Corporate Council hosted Leader Breakfasts with MA Secretary of Transportation Stephanie Pollack and Congressman Richard Neal, briefings on key policy issues, and a tour of the Northfield Mountain Pumped Hydro Station.

Together, businesses advocated through sign-on letters and lawmaker education days at the State House on issues including the 2050 Roadmap Bill, environmental justice, net-zero emissions, broadening and accelerating regional offshore wind development, and the Transportation and Climate Initiative. By the end of the summer, we saw significant progress on each of these issues. Responsible, forward-thinking businesses are important voices in the fight for effective environmental policy.
FELLOW SPOTLIGHT

GRiffin Girard

Bridgewater State University
Boston University
MLP Expert

In his time at ELM, Griffin quickly learned the ins and outs of Municipal Light Plant Boards and assisted in recruiting and educating potential candidates and voters for the little-known elected position.

Maliha Khan

Suffolk University
Voter Outreach Expert

Maliha was instrumental in maintaining and developing ELM’s relationships with our candidates for state legislature. In her 9 months with us she has made over 3,000 calls encouraging voters to make their voice heard for environmental candidates.

Casey Greenleaf

Northeastern University
Designer and Advocate

Casey came to ELM already armed with strong skills as an environmental advocate. She worked with various statewide and local environmental organizations to hold Town Hall events and Forums, developing partnerships for ELM that will last into the future. She also put her design skills to work to help ELM smoothly transition to the digital world forced upon us by COVID-19.

Micaela Clark

Suffolk University
Campaner Extraordinaire

Micaela played a large role in helping the ELM Action Fund’s campaign activities grow to their current size. She also assisted in recruiting elected officials and candidates to take the ELM Action Fund’s Commonwealth Environmental Pledge, promising to prioritize bold action on climate change if elected.

Ahmad Perez

Boston University
Offshore Wind Cartographer

Ahmad honed his mapping skills, visually representing New England’s environmental justice communities and the powerplants nearby that would go offline if we brought more offshore wind onto the grid. Ahmad helped us to make the case for offshore wind on behalf of overburdened communities.

Amanda Dwyer

Northeastern University
Prodigious Door-Kracker

Amanda worked closely with some of our priority municipal campaigns in 2019. She developed strong relationships with promising first time candidates and helped ELM to build connections to these emerging environmental champions.
FINANCIALS & DONORS

ELM INCOME
$1,271,933.61

ELM EXPENSES
$1,112,530.21

Program: $921,635.84
General & Administration: $107,205.20
Fundraising & Events: $83,689.17

ELM ACTION FUND INCOME
$519,837.47

ELM ACTION FUND EXPENSES
$292,812.29

Program: $253,580.52
General & Administration: $12,797.23
Fundraising & Events: $26,434.54
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